

Parking District Services

MISSION STATEMENT

The mission of Parking District Services is to:

- Support the role of public parking in commercial areas throughout the County. Parking management is growing in importance as a tool for achieving public objectives of economic development and transportation management;
- Support the comprehensive development of the Silver Spring, Bethesda, Wheaton, and Montgomery Hills central business districts and promote their economic growth and stability by supplying a sufficient number of parking spaces to accommodate that segment of the public demand which is neither provided for by developers nor served by alternative travel modes;
- Promote and complement a total transportation system through the careful balance of rates and parking supply to encourage the use of the most efficient and economical transportation modes available; and
- Develop and implement parking management strategies designed to maximize the usage of the available parking supply in order to enhance the economic development of specific central business districts.

BUDGET OVERVIEW

The total recommended FY06 Operating Budget for the Parking Districts Funds is \$21,037,290, an increase of \$1,371,400 or 7.0 percent from the FY05 Approved Budget of \$19,665,890. Personnel Costs comprise 14.5 percent of the budget for 35 full-time positions for 43.1 workyears. Operating Expenses and Debt Service account for the remaining 85.5 percent of the FY06 budget.

Not included in the above recommendation is a total of \$643,840 and 5.1 workyears that are charged to Mass Transit. The funding and workyears for this item are included in the receiving department's budget.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding. Please see Section 6 for information related to the CIP.

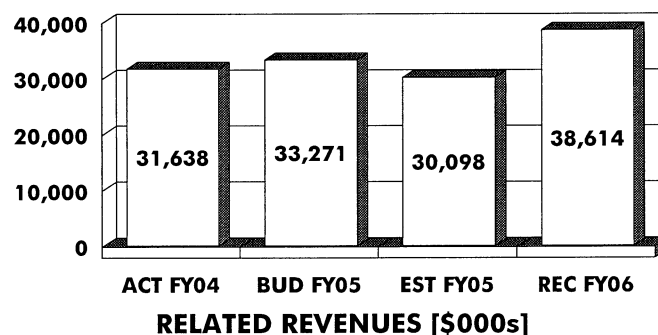
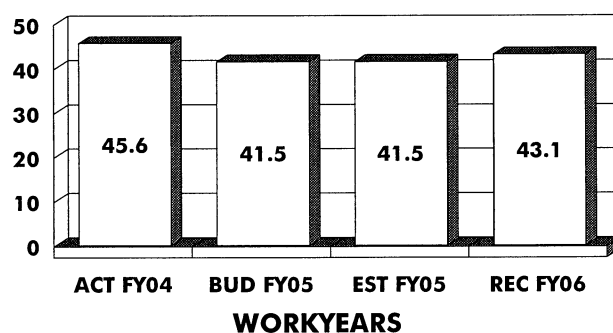
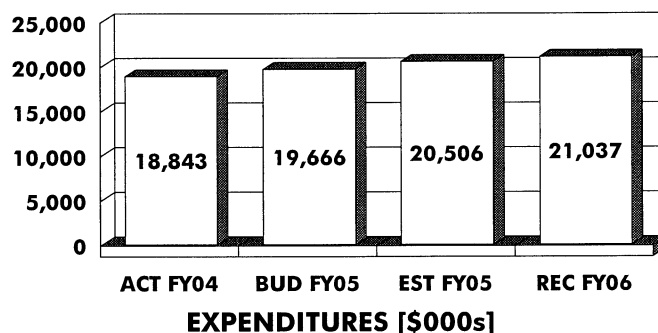
HIGHLIGHTS

- ❖ **Opened a new parking sales office in Bethesda, providing customers in Bethesda with a full service, one-stop shop for all parking products.**
- ❖ **Add a financial specialist to manage the revenue collection and recordation process with the Parking Operations section.**

Program Summary

	Expenditures	WYs
Parking Operations	6,239,850	20.7
Parking Facility Maintenance	3,052,340	16.1
Parking Facility Security and Safety	1,788,950	6.3
Fixed Costs	2,819,760	0.0
Debt Service	7,136,390	0.0
Totals	21,037,290	43.1

Trends



❖ **Add electronic parking meters to the Silver Spring Parking Lot District.**

❖ **Provide \$77,650 to enhance parking garage security in Bethesda and Wheaton.**

❖ **Productivity Enhancements**

- **Two new garages that opened in Silver Spring use a new Pay On Foot (POF) automated revenue collection system. POF is expected to realize an operating expense savings of as much as \$250,000 annually over cashiering.**

PROGRAM CONTACTS

Contact Bruce Meier of the Parking Districts Funds at 240.777.7195 or Brady Goldsmith of the Office of Management and Budget at 240.777.2793 for more information regarding this department's operating budget.

PROGRAM DESCRIPTIONS

Parking Operations

The program includes the management of the collection of all parking revenue from individual meters, electronic pay stations, cashiered facilities, sale of parking permits, parking fines, and the parking ad valorem tax. The program has overall responsibility for the accurate recordation of all parking revenue in the County accounting system.

The program is responsible for the management of all parking databases and the appeal process for all parking tickets written within the County. Parking Operations maintains regularly scheduled parking enforcement patrols in all Parking Districts, residential permit areas and certain parking areas in County facilities. The program also provides for the collection and analysis of information necessary for evaluating and resolving parking issues in designated areas, maintaining inventories of public and private parking spaces, and statistics for projecting County parking needs and responding to inquiries.

The program supports a balanced system of public parking which promotes the economic stability and growth of the County's central business districts. This is implemented through the design and construction of new parking facilities, including mixed use projects. The program also includes renovating and improving existing parking facilities to ensure the preservation and integrity of the parking system and its continued service to the public.

FY06 Recommended Changes

	Expenditures	WYs
FY05 Approved	5,218,900	19.7
FY06 CE Recommended	6,239,850	20.7

Parking Facility Maintenance

This program provides the maintenance of all parking lots, garages, and surrounding grounds. Facilities maintenance is programmed at a level which is designed to ensure the operational integrity of the facilities and the security of parking

patrons. Maintenance of parking facilities includes: snow and ice removal; housekeeping services; equipment maintenance for elevators, electrical systems, and Heating, Ventilation, and Air-Conditioning systems (HVAC); facility repairs for maintenance of damaged glass, asphalt, concrete, plumbing, painting, paint stripes, graffiti, doorframes, brick and block, meter posts, and woodwork due to vandalism, use, and age; and groundskeeping services.

FY06 Recommended Changes

	Expenditures	WYs
FY05 Approved	2,958,140	15.5
FY06 CE Recommended	3,052,340	16.1

Parking Facility Security and Safety

This program provides security services for parking facility patrons to protect against theft, vandalism, and threats to personal security. The goal of the program is a safe environment in parking facilities through the use of County law enforcement agencies, contract security guards, and the Service Corps (in Silver Spring and Wheaton only).

FY06 Recommended Changes

	Expenditures	WYs
FY05 Approved	1,549,270	6.3
FY06 CE Recommended	1,788,950	6.3

Fixed Costs

This program contains cost items that involve long-term funding commitments, independent of the annual scope of program costs. Fixed costs included in this category are utility payments, insurance, and the long-term operating lease for the Garage 58 facility in the Silver Spring Parking District. The budgeted amount is based on anticipated rates and the proposed size and scope of the related unit or program.

FY06 Recommended Changes

	Expenditures	WYs
FY05 Approved	2,820,390	0.0
FY06 CE Recommended	2,819,760	0.0

Debt Service

This program provides the annual payment of principal and interest on bonded indebtedness for construction of parking facilities. Issuing long-term debt spreads the cost of a facility over a long period of time, usually 20 years, and enables the users, taxpayers, or ratepayers that benefit from the facility to pay for it over its useful life. Debt service is generally fixed for past bond issues, but future debt service is affected by current program decisions, interest rates, and the amount of bonds to be issued. The Bethesda and Silver Spring Parking Districts are the only districts with debt obligations.

FY06 Recommended Changes

	Expenditures	WYs
FY05 Approved	7,119,190	0.0
FY06 CE Recommended	7,136,390	0.0

BUDGET SUMMARY

	Actual FY04	Budget FY05	Estimated FY05	Recommended FY06	% Chg Bud/Rec
BETHESDA PARKING DISTRICT					
EXPENDITURES					
Salaries and Wages	858,276	910,900	1,041,170	1,039,370	14.1%
Employee Benefits	238,958	278,860	329,980	320,720	15.0%
Bethesda Parking District Personnel Costs	1,097,234	1,189,760	1,371,150	1,360,090	14.3%
Operating Expenses	4,059,553	3,789,710	4,276,360	4,490,790	18.5%
Debt Service Other	4,699,278	4,701,600	4,701,600	4,545,960	-3.3%
Capital Outlay	0	0	0	0	—
Bethesda Parking District Expenditures	9,856,065	9,681,070	10,349,110	10,396,840	7.4%
PERSONNEL					
Full-Time	23	19	19	16	-15.8%
Part-Time	0	0	0	0	—
Workyears	18.2	17.0	17.0	18.3	7.6%
REVENUES					
Property Tax	3,604,143	3,736,110	3,816,570	4,240,200	13.5%
Parking Fees	7,942,805	8,881,160	7,658,150	8,189,310	-7.8%
Parking Fines	4,801,042	4,133,470	4,241,100	4,262,310	3.1%
Investment Income	293,535	439,700	513,380	790,000	79.7%
Miscellaneous	586,988	352,530	306,030	309,090	-12.3%
Bethesda Parking District Revenues	17,228,513	17,542,970	16,535,230	17,790,910	1.4%
MONTGOMERY HILLS PARKING DISTRICT					
EXPENDITURES					
Salaries and Wages	35,285	29,440	26,460	23,980	-18.5%
Employee Benefits	6,769	9,380	7,420	8,050	-14.2%
Montgomery Hills Parking District Personnel Costs	42,054	38,820	33,880	32,030	-17.5%
Operating Expenses	49,806	60,670	63,270	67,640	11.5%
Capital Outlay	0	0	0	0	—
Montgomery Hills Parking District Expenditures	91,860	99,490	97,150	99,670	0.2%
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
Workyears	0.6	0.5	0.5	0.4	-20.0%
REVENUES					
Property Tax	56,752	63,410	64,090	71,880	13.4%
Investment Income	10,893	28,000	18,250	30,000	7.1%
Parking Fees	28,054	43,000	43,000	43,000	—
Parking Fines	24,100	29,000	29,000	29,000	—
Miscellaneous	-32,742	0	0	0	—
Montgomery Hills Parking District Revenues	87,057	163,410	154,340	173,880	6.4%
SILVER SPRING PARKING DISTRICT					
EXPENDITURES					
Salaries and Wages	935,767	1,040,570	844,750	1,127,580	8.4%
Employee Benefits	254,974	297,060	265,770	332,190	11.8%
Silver Spring Parking District Personnel Costs	1,190,741	1,337,630	1,110,520	1,459,770	9.1%
Operating Expenses	4,428,249	5,286,250	5,634,250	5,736,460	8.5%
Debt Service Other	2,408,388	2,417,590	2,417,590	2,424,290	0.3%
Capital Outlay	-12,662	0	0	0	—
Silver Spring Parking District Expenditures	8,014,716	9,041,470	9,162,360	9,620,520	6.4%
PERSONNEL					
Full-Time	20	16	16	16	—
Part-Time	1	0	0	0	—
Workyears	23.8	21.1	21.1	21.6	2.4%
REVENUES					
Property Tax	3,615,853	3,667,830	3,712,220	4,153,370	13.2%
Parking Fees	4,798,980	6,657,180	6,657,180	6,723,750	1.0%
Parking Fines	1,591,689	1,513,610	1,513,610	1,528,750	1.0%
Miscellaneous	2,702,684	1,935,000	0	6,500,000	235.9%
Investment Income	106,792	523,700	221,620	340,000	-35.1%
Silver Spring Parking District Revenues	12,815,998	14,297,320	12,104,630	19,245,870	34.6%

	Actual FY04	Budget FY05	Estimated FY05	Recommended FY06	% Chg Bud/Rec
WHEATON PARKING DISTRICT					
EXPENDITURES					
Salaries and Wages	152,789	148,930	170,540	150,810	1.3%
Employee Benefits	42,620	51,090	53,590	53,010	3.8%
Wheaton Parking District Personnel Costs	195,409	200,020	224,130	203,820	1.9%
Operating Expenses	610,332	643,840	672,840	716,440	11.3%
Capital Outlay	75,000	0	0	0	—
Wheaton Parking District Expenditures	880,741	843,860	896,970	920,260	9.1%
PERSONNEL					
Full-Time	3	3	3	3	—
Part-Time	1	0	0	0	—
Workyears	3.0	2.9	2.9	2.8	-3.4%
REVENUES					
Property Tax	351,536	371,700	376,920	421,270	13.3%
Parking Fees	750,983	489,650	489,650	494,540	1.0%
Parking Fines	355,756	353,500	353,500	357,040	1.0%
Miscellaneous	2,558	0	0	0	—
Investment Income	45,468	52,700	84,050	130,000	146.7%
Wheaton Parking District Revenues	1,506,301	1,267,550	1,304,120	1,402,850	10.7%
DEPARTMENT TOTALS					
Total Expenditures	18,843,382	19,665,890	20,505,590	21,037,290	7.0%
Total Full-Time Positions	46	38	38	35	-7.9%
Total Part-Time Positions	2	0	0	0	—
Total Workyears	45.6	41.5	41.5	43.1	3.9%
Total Revenues	31,637,869	33,271,250	30,098,320	38,613,510	16.1%

FY06 RECOMMENDED CHANGES CROSSWALK

	Expenditures	WYs
BETHESDA PARKING DISTRICT		
FY05 ORIGINAL APPROPRIATION	9,681,070	17.0
Changes (with service impacts)		
Enhance: Financial Oversight [Parking Operations]	45,290	0.5
Enhance: Security to Bethesda Garage 40 [Parking Facility Security and Safety]	36,800	0.0
Enhance: Meter Audit Program [Parking Operations]	15,600	0.0
Other Adjustments (with no service impacts)		
Increase Cost: Ticket Collections [Parking Operations]	291,380	0.0
Increase Cost: Garage 11 Management [Parking Operations]	142,000	0.0
Increase Cost: Management Contract [Parking Operations]	100,000	0.0
Increase Cost: Annualization of FY05 Personnel Costs	76,940	0.8
Increase Cost: Security Contract [Parking Facility Security and Safety]	42,600	0.0
Increase Cost: FY06 Compensation	35,760	0.0
Increase Cost: Solid Waste System Benefit Charge Adjustment	20,820	0.0
Increase Cost: FY06 Retirement Rate Adjustments	13,290	0.0
Increase Cost: Motor Pool [Parking Operations]	3,520	0.0
Increase Cost: Records Management Charge [Parking Operations]	2,060	0.0
Increase Cost: FY06 Group Insurance Rate Adjustments	150	0.0
Shift: Temporary Office Clerical [Parking Operations]	-10,440	0.0
Decrease Cost: Elimination of One-Time Items Approved in FY05 [Parking Operations]	-100,000	0.0
FY06 RECOMMENDATION:	10,396,840	18.3
MONTGOMERY HILLS PARKING DISTRICT		
FY05 ORIGINAL APPROPRIATION	99,490	0.5
Changes (with service impacts)		
Enhance: Parking Enforcement [Parking Operations]	1,510	0.0
Enhance: Financial Oversight [Parking Operations]	1,080	0.0
Enhance: Marketing through the Web and Print Distribution [Parking Operations]	1,000	0.0

	Expenditures	WYs
Enhance: Meter Audit Program [Parking Operations]	400	0.0
<u>Other Adjustments (with no service impacts)</u>		
Increase Cost: Ticket Collection & Cashier Service (new subobject codes) [Parking Operations]	4,500	0.0
Increase Cost: Rentals & Leases [Parking Operations]	2,000	0.0
Increase Cost: Solid Waste System Benefit Charge Adjustment	910	0.0
Increase Cost: FY06 Compensation	810	0.0
Increase Cost: Other Supplies & Equipment [Parking Operations]	630	0.0
Increase Cost: FY06 Retirement Rate Adjustments	330	0.0
Increase Cost: FY06 Group Insurance Rate Adjustments	50	0.0
Increase Cost: Annualization of FY05 Personnel Costs	-820	-0.1
Decrease Cost: Other Professional Services (was Ticket Collection) [Parking Operations]	-3,980	0.0
Shift: Personnel to Other PLDs [Parking Operations]	-8,240	0.0
FY06 RECOMMENDATION:	99,670	0.4
SILVER SPRING PARKING DISTRICT		
FY05 ORIGINAL APPROPRIATION	9,041,470	21.1
<u>Changes (with service impacts)</u>		
Enhance: Financial Oversight [Parking Operations]	39,880	0.4
Enhance: Customer Service: Electronic Meters (Master Lease) [Parking Operations]	20,000	0.0
Enhance: Meter Audit Program [Parking Operations]	19,200	0.0
Enhance: Environmental Remediation: State Permit - De-watering Device [Parking Facility Maintenance]	18,000	0.0
Add: Cleaning Services at Garages 60 and 61 [Parking Facility Maintenance]	6,400	0.0
Enhance: Grounds Maintenance (weeding and litter pick-up) [Parking Facility Maintenance]	2,500	0.0
<u>Other Adjustments (with no service impacts)</u>		
Increase Cost: Garage Management [Parking Operations]	145,150	0.0
Increase Cost: Replace Garage 58 Multispace Meters [Parking Operations]	100,000	0.0
Increase Cost: Ticket Collections [Parking Operations]	80,670	0.0
Increase Cost: Security Contract [Parking Facility Security and Safety]	68,710	0.0
Increase Cost: Ticket Collection and Cashier Service [Parking Operations]	61,650	0.0
Increase Cost: Solid Waste System Benefit Charge Adjustment	52,870	0.0
Increase Cost: FY06 Compensation	37,130	0.0
Increase Cost: Annualization of FY05 Personnel Costs	28,220	0.1
Increase Cost: FY06 Retirement Rate Adjustments	13,730	0.0
Increase Cost: Motor Pool [Parking Operations]	5,200	0.0
Increase Cost: FY06 Group Insurance Rate Adjustments	3,180	0.0
Increase Cost: Records Management [Parking Operations]	1,720	0.0
Decrease Cost: Elimination of One-Time Items Approved in FY05 [Parking Operations]	-50,000	0.0
Decrease Cost: Other Supplies and Materials [Parking Operations]	-75,160	0.0
FY06 RECOMMENDATION:	9,620,520	21.6
WHEATON PARKING DISTRICT		
FY05 ORIGINAL APPROPRIATION	843,860	2.9
<u>Changes (with service impacts)</u>		
Enhance: Security at Wheaton Garage 45 [Parking Facility Security and Safety]	40,850	0.0
Enhance: Financial Oversight [Parking Operations]	5,390	0.1
Enhance: Meter Audit Program [Parking Operations]	2,400	0.0
<u>Other Adjustments (with no service impacts)</u>		
Increase Cost: Ticket Collection & Cashier Service [Parking Operations]	20,960	0.0
Increase Cost: Security Contract Costs [Parking Facility Security and Safety]	12,750	0.0
Increase Cost: FY06 Compensation	5,810	0.0
Increase Cost: Solid Waste System Benefit Charge Adjustment	2,990	0.0
Increase Cost: FY06 Retirement Rate Adjustments	2,150	0.0
Increase Cost: FY06 Group Insurance Rate Adjustments	720	0.0
Increase Cost: Motor Pool [Parking Operations]	680	0.0
Increase Cost: Records Management [Parking Operations]	320	0.0
Increase Cost: Other Miscellaneous Operating Expense [Parking Operations]	280	0.0
Shift: Temporary Office Clerical [Parking Operations]	-1,300	0.0
Decrease Cost: Other Equipment Repair & Maintenance [Parking Operations]	-7,330	0.0
Decrease Cost: Annualization of FY05 Personnel Costs	-10,270	-0.2
FY06 RECOMMENDATION:	920,260	2.8

FUTURE FISCAL IMPACTS

Title	CE REC.	(\$000's)				
	FY06	FY07	FY08	FY09	FY10	FY11
This table is intended to present significant future fiscal impacts of the department's programs.						
BETHESDA PARKING DISTRICT						
Expenditures						
FY06 Recommended	10,397	10,397	10,397	10,397	10,397	10,397
No inflation or compensation change is included in outyear projections.						
Elimination of One-Time Items Recommended in FY06	0	-19	-19	-19	-19	-19
Items recommended for one-time funding in FY06, including equipment for the Financial Oversight position, Meter Audit Program, and Records Management, will be eliminated from the base in the outyears.						
Labor Contracts	0	45	53	53	53	53
These figures represent the annualization of FY06 increments, general wage adjustments, and associated benefits. Estimated compensation (e.g., general wage adjustment and service increments) for personnel are included for FY07 and beyond.						
Debt Service	0	1,231	152	174	-1,466	-1,464
These figures represent costs associated with debt service including new debt, pay down of existing debt, and fluctuations due to interest rate assumptions.						
Subtotal Expenditures	10,397	11,654	10,583	10,605	8,966	8,968
MONTGOMERY HILLS PARKING DISTRICT						
Expenditures						
FY06 Recommended	100	100	100	100	100	100
No inflation or compensation change is included in outyear projections.						
Labor Contracts	0	2	2	2	2	2
These figures represent the annualization of FY06 increments, general wage adjustments, and associated benefits. Estimated compensation (e.g., general wage adjustment and service increments) for personnel are included for FY07 and beyond.						
Subtotal Expenditures	100	102	102	102	102	102
SILVER SPRING PARKING DISTRICT						
Expenditures						
FY06 Recommended	9,621	9,621	9,621	9,621	9,621	9,621
No inflation or compensation change is included in outyear projections.						
Elimination of One-Time Items Recommended in FY06	0	-119	-119	-119	-119	-119
Items recommended for one-time funding in FY06, including the Meter Audit Program and Garage 58 Multispace Meters, will be eliminated from the base in the outyears.						
Labor Contracts	0	51	61	61	61	61
These figures represent the annualization of FY06 increments, general wage adjustments, and associated benefits. Estimated compensation (e.g., general wage adjustment and service increments) for personnel are included for FY07 and beyond.						
Debt Service	0	14	-1,584	-1,568	-2,424	-2,424
These figures represent costs associated with debt service including new debt, pay down of existing debt, and fluctuations due to interest rate assumptions.						
Electronic Meters Master Lease	0	100	100	100	100	100
Master Lease payments for new electronic parking meters in the Silver Spring Parking Lot District.						
Subtotal Expenditures	9,621	9,667	8,078	8,094	7,238	7,238
WHEATON PARKING DISTRICT						
Expenditures						
FY06 Recommended	920	920	920	920	920	920
No inflation or compensation change is included in outyear projections.						
Elimination of One-Time Items Recommended in FY06	0	-2	-2	-2	-2	-2
Items recommended for one-time funding in FY06, including the Meter Audit Program, will be eliminated from the base in the outyears.						
Labor Contracts	0	8	10	10	10	10
These figures represent the annualization of FY06 increments, general wage adjustments, and associated benefits. Estimated compensation (e.g., general wage adjustment and service increments) for personnel are included for FY07 and beyond.						
Subtotal Expenditures	920	926	928	928	928	928

FY06-11 PUBLIC SERVICES PROGRAM: FISCAL PLAN				BETHESDA PARKING LOT DISTRICT			
FISCAL PROJECTIONS	FY05 ESTIMATE	FY06 REC	FY07 PROJECTION	FY08 PROJECTION	FY09 PROJECTION	FY10 PROJECTION	FY11 PROJECTION
ASSUMPTIONS							
Property Tax Rate: Real/Improved	0.280	0.280	0.280	0.280	0.280	0.280	0.280
Assessable Base: Real/Improved (000)	925,100	1,038,000	1,147,800	1,278,600	1,409,100	1,537,600	1,675,500
Property Tax Collection Factor: Real Property	98.4%	99.0%	99.0%	99.0%	99.0%	99.0%	99.0%
Property Tax Rate: Personal/Improved	0.700	0.700	0.700	0.700	0.700	0.700	0.700
Assessable Base: Personal/Improved (000)	176,700	182,000	186,600	191,500	196,700	201,700	206,800
Property Tax Collection Factor: Personal Property	94.0%	98.0%	98.0%	98.0%	98.0%	98.0%	98.0%
Indirect Cost Rate	14.32%	12.60%	12.60%	12.60%	12.60%	12.60%	12.60%
CPI (Fiscal Year)	2.8%	2.6%	2.6%	2.6%	2.5%	2.5%	2.6%
Investment Income Yield	0.0215	0.03	0.0375	0.0425	0.0465	0.05	0.0525
BEGINNING CASH BALANCE	20,533,060	18,796,500	13,951,470	11,099,320	11,974,800	14,144,130	18,657,930
REVENUES							
Taxes	3,816,570	4,240,200	4,581,500	4,983,770	5,387,610	5,784,530	6,208,480
Charges For Services	7,658,150	8,189,310	8,476,080	8,518,460	8,561,050	8,600,410	8,639,960
Fines & Forfeitures	4,241,100	4,262,310	4,283,620	4,305,035	4,326,560	4,348,190	4,369,930
Miscellaneous	819,410	1,099,090	1,402,180	1,645,300	1,858,460	2,028,460	2,168,460
Subtotal Revenues	16,535,230	17,790,910	18,743,380	19,452,565	20,133,680	20,761,590	21,386,830
INTERFUND TRANSFERS (Net Non-CIP)	9,013,320	(6,270,100)	(6,336,090)	(6,267,720)	(6,341,080)	(6,414,720)	(6,488,330)
Transfers To The General Fund	(172,810)	(171,370)	(177,070)	(178,100)	(178,100)	(178,100)	(178,100)
Indirect Costs	(172,810)	(171,370)	(177,070)	(178,100)	(178,100)	(178,100)	(178,100)
Transfers To Special Fds: Tax Supported	(5,949,870)	(6,098,730)	(6,159,020)	(6,089,620)	(6,162,980)	(6,236,620)	(6,310,230)
Mass Transit PVN Transfer	(2,907,580)	(2,936,660)	(2,966,030)	(2,995,690)	(3,025,650)	(3,055,910)	(3,086,470)
Bethesda Urban Partnership/BUPT	(1,447,000)	(1,552,000)	(1,463,000)	(1,402,000)	(1,350,000)	(1,290,000)	(1,232,000)
Revenue Bond Proceeds	15,136,000	0	0	0	0	0	0
TOTAL RESOURCES	46,081,610	30,317,310	26,358,760	24,284,165	25,767,400	28,491,000	33,556,430
CIP CURRENT REVENUE EXPEND.	(6,458,000)	(3,100,000)	(2,488,000)	(1,726,000)	(1,018,000)	(867,000)	0
CIP BOND EXPEND.	(10,478,000)	(2,869,000)	(1,117,000)	0	0	0	0
PSP OPER. BUDGET APPROP/ EXP'S.							
Operating Budget	(5,647,510)	(5,850,880)	(5,850,880)	(5,850,880)	(5,850,880)	(5,850,880)	(5,850,880)
Debt Service: Revenue Bonds (Non-Tax Funds only)	(4,701,600)	(4,545,960)	(5,777,000)	(4,697,750)	(4,719,650)	(3,080,450)	(3,082,450)
Labor Agreement	n/a	0	(45,190)	(53,370)	(53,370)	(53,370)	(53,370)
Annualizations and One-Time	n/a	n/a	18,630	18,630	18,630	18,630	18,630
Subtotal PSP Oper Budget Approp / Exp's	(10,349,110)	(10,396,840)	(11,654,440)	(10,583,370)	(10,605,270)	(8,966,070)	(8,968,070)
TOTAL USE OF RESOURCES	(27,285,110)	(16,365,840)	(15,259,440)	(12,309,370)	(11,623,270)	(9,833,070)	(8,968,070)
YEAR END CASH BALANCE	18,796,500	13,951,470	11,099,320	11,974,800	14,144,130	18,657,930	24,588,360
END-OF-YEAR RESERVES AS A PERCENT OF RESOURCES	40.8%	46.0%	42.1%	49.3%	54.9%	65.5%	73.3%
Assumptions: <ol style="list-style-type: none"> 1. The Cash balance includes funds required to be held by the District to cover Bond Covenants. Bond coverage (annual net revenues over debt service requirements) is maintained at about 263 percent in FY06. The minimum requirement is 125 percent. 2. Property tax revenue is assumed to increase over the six years based on an improved assessable base. 3. Investment income is estimated to increase over the six years based upon projected cash balance. 4. Revenues for the air rights lease for Garage 49 are assumed in FY06 through FY11. 5. Revenue bond issue of \$15.1 million in FY05 for Garage 11 renovation and Garage 49 repairs. 6. The Labor contract with the Municipal and County Government Employees Organization, Local 1994, expires at the end of FY07. 7. These projections are based on the Executive's Recommended Budget and include the revenue and resource assumptions of that budget. FY07-11 expenditures are based on the "major, known commitments" of elected officials and include negotiated labor agreements, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. They do not include inflation or unapproved service improvements. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here. 8. For more information regarding the CIP and related projects, refer to the FY05-10 Approved CIP, Transportation Section. 9. Large assessable base increases due to economic growth and new projects coming online. 							

FY06-11 PUBLIC SERVICES PROGRAM: FISCAL PLAN			MONTGOMERY HILLS PARKING LOT DISTRICT				
FISCAL PROJECTIONS	FY05 ESTIMATE	FY06 REC	FY07 PROJECTION	FY08 PROJECTION	FY09 PROJECTION	FY10 PROJECTION	FY11 PROJECTION
ASSUMPTIONS							
Property Tax Rate: Real/Improved	0.240	0.240	0.240	0.240	0.240	0.240	0.240
Assessable Base: Real/Improved (000)	22,400	25,100	27,800	31,000	34,200	37,300	40,600
Property Tax Collection Factor: Real Property	98.4%	99.0%	99.0%	99.0%	99.0%	99.0%	99.0%
Property Tax Rate: Personal/Improved	0.600	0.600	0.600	0.600	0.600	0.600	0.600
Assessable Base: Personal/Improved (000)	1,900	2,000	2,100	2,200	2,300	2,400	2,500
Property Tax Collection Factor: Personal Property	94.0%	98.0%	98.0%	98.0%	98.0%	98.0%	98.0%
Indirect Cost Rate	14.32%	12.60%	12.60%	12.60%	12.60%	12.60%	12.60%
CPI (Fiscal Year)	2.8%	2.6%	2.6%	2.6%	2.5%	2.5%	2.6%
Investment Income Yield	0.0215	0.03	0.0375	0.0425	0.0465	0.05	0.0525
BEGINNING FUND BALANCE	721,770	731,920	660,380	703,360	763,760	841,950	937,710
REVENUES							
Taxes	64,090	71,880	78,880	87,080	95,260	103,210	111,650
Charges For Services	43,000	43,000	43,000	43,000	43,000	43,000	43,000
Fines & Forfeitures	29,000	29,000	29,000	29,000	29,000	29,000	29,000
Miscellaneous	18,250	30,000	40,000	50,000	60,000	70,000	80,000
Subtotal Revenues	154,340	173,880	190,880	209,080	227,260	245,210	263,650
INTERFUND TRANSFERS (Net Non-CIP)							
Transfers To The General Fund	(20,680)	(19,390)	(19,990)	(20,430)	(20,820)	(21,200)	(21,200)
Indirect Costs	(5,680)	(4,040)	(4,270)	(4,320)	(4,320)	(4,320)	(4,320)
RSC	(15,000)	(15,350)	(15,720)	(16,110)	(16,500)	(16,880)	(16,880)
Transfers To Special Fds: Tax Supported	(26,360)	(26,360)	(26,360)	(26,360)	(26,360)	(26,360)	(26,360)
Mass Transit PVN Transfer	(15,750)	(15,750)	(15,750)	(15,750)	(15,750)	(15,750)	(15,750)
TOTAL RESOURCES	829,070	860,050	804,910	865,650	943,840	1,039,600	1,153,800
CIP CURRENT REVENUE APPROP.							
	0	(100,000)	0	0	0	0	0
PSP OPER. BUDGET APPROP/ EXP'S.							
Operating Budget	(97,150)	(99,670)	(99,670)	(99,670)	(99,670)	(99,670)	(99,670)
Labor Agreement	n/a	0	(1,880)	(2,220)	(2,220)	(2,220)	(2,220)
Subtotal PSP Oper Budget Approp / Exp's	(97,150)	(99,670)	(101,550)	(101,890)	(101,890)	(101,890)	(101,890)
TOTAL USE OF RESOURCES	(97,150)	(199,670)	(101,550)	(101,890)	(101,890)	(101,890)	(101,890)
YEAR END FUND BALANCE	731,920	660,380	703,360	763,760	841,950	937,710	1,051,910
END-OF-YEAR RESERVES AS A							
PERCENT OF RESOURCES	88.3%	76.8%	87.4%	88.2%	89.2%	90.2%	91.2%
Assumptions: 1. Property tax revenue is assumed to increase over the six years based on an improved assessable base. 2. Investment income is estimated to increase over the six years based upon projected cash balance. 3. The Labor contract with the Municipal and County Government Employees Organization, Local 1994, expires at the end of FY07. 4. These projections are based on the Executive's Recommended Budget and include the revenue and resource assumptions of that budget. FY07-11 expenditures are based on the "major, known commitments" of elected officials and include negotiated labor agreements, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. They do not include inflation or unapproved service improvements. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here.							

FY06-11 PUBLIC SERVICES PROGRAM: FISCAL PLAN				SILVER SPRING PARKING LOT DISTRICT			
FISCAL PROJECTIONS	FY05 ESTIMATE	FY06 REC	FY07 PROJECTION	FY08 PROJECTION	FY09 PROJECTION	FY10 PROJECTION	FY11 PROJECTION
ASSUMPTIONS							
Property Tax Rate: Real/Improved	0.280	0.280	0.280	0.280	0.280	0.280	0.280
Assessable Base: Real/Improved (000)	1,089,000	1,221,900	1,351,200	1,505,200	1,658,800	1,810,100	1,972,500
Property Tax Collection Factor: Real Property	98.4%	99.0%	99.0%	99.0%	99.0%	99.0%	99.0%
Property Tax Rate: Personal/Improved	0.700	0.700	0.700	0.700	0.700	0.700	0.700
Assessable Base: Personal/Improved (000)	101,200	104,200	106,800	109,600	112,600	115,400	118,300
Property Tax Collection Factor: Personal Property	94.0%	98.0%	98.0%	98.0%	98.0%	98.0%	98.0%
Indirect Cost Rate	14.32%	12.60%	12.60%	12.60%	12.60%	12.60%	12.60%
CPI (Fiscal Year)	2.8%	2.6%	2.6%	2.6%	2.5%	2.5%	2.6%
Investment Income Yield	0.0215	0.03	0.0375	0.0425	0.0465	0.05	0.0525
BEGINNING FUND BALANCE	9,220,850	3,878,360	7,012,780	3,795,110	3,472,610	5,308,140	9,650,900
REVENUES							
Taxes	3,712,220	4,153,370	4,534,620	4,986,670	5,438,990	5,883,560	6,360,000
Charges For Services	6,657,180	6,723,750	6,790,990	6,858,900	6,996,760	7,066,730	7,137,400
Fines & Forfeitures	1,513,610	1,528,750	1,544,030	1,559,470	1,575,070	1,590,820	1,606,730
Miscellaneous	221,620	6,840,000	470,000	580,000	670,000	740,000	800,000
Subtotal Revenues	12,104,630	19,245,870	13,339,640	13,985,040	14,680,820	15,281,110	15,904,130
INTERFUND TRANSFERS (Net Non-CIP)	(3,913,760)	(1,883,930)	(2,252,410)	(2,181,580)	(2,111,580)	(2,039,580)	(1,965,580)
Transfers To The General Fund	(1,694,400)	(183,930)	(190,410)	(191,580)	(191,580)	(191,580)	(191,580)
Indirect Costs	(194,400)	(183,930)	(190,410)	(191,580)	(191,580)	(191,580)	(191,580)
Other	(1,500,000)	0	0	0	0	0	0
Transfers To Special Fds: Tax Supported	(2,219,360)	(1,700,000)	(2,062,000)	(1,990,000)	(1,920,000)	(1,848,000)	(1,774,000)
TMD	(819,520)	0	0	0	0	0	0
Urban District	(1,399,840)	(1,700,000)	(2,062,000)	(1,990,000)	(1,920,000)	(1,848,000)	(1,774,000)
TOTAL RESOURCES	17,411,720	21,240,300	18,100,010	15,598,570	16,041,850	18,549,670	23,589,450
CIP CURRENT REVENUE APPROP.	(4,371,000)	(4,607,000)	(4,638,000)	(4,048,000)	(2,640,000)	(1,661,000)	0
PSP OPER. BUDGET APPROP/ EXP'S.							
Operating Budget	(6,744,770)	(7,196,230)	(7,196,230)	(7,196,230)	(7,196,230)	(7,196,230)	(7,196,230)
Debt Service: GO Bonds	(2,417,590)	(2,424,290)	(2,438,440)	(840,190)	(855,940)	0	0
Labor Agreement	n/a	0	(51,430)	(60,740)	(60,740)	(60,740)	(60,740)
Electronic Meters Master Lease	n/a	n/a	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Subtotal PSP Oper Budget Approp / Exp's	(9,162,360)	(9,620,520)	(9,666,900)	(8,077,960)	(8,093,710)	(7,237,770)	(7,237,770)
TOTAL USE OF RESOURCES	(13,533,360)	(14,227,520)	(14,304,900)	(12,125,960)	(10,733,710)	(8,898,770)	(7,237,770)
YEAR END FUND BALANCE	3,878,360	7,012,780	3,795,110	3,472,610	5,308,140	9,650,900	16,351,680
END-OF-YEAR RESERVES AS A PERCENT OF RESOURCES	22.3%	33.0%	21.0%	22.3%	33.1%	52.0%	69.3%
Assumptions: 1. The Cash balance includes funds required to be held by the District to cover Bond Covenants. Bond coverage (annual net revenues over debt service requirements) is maintained at about 497 percent in FY06. The minimum requirement is 125 percent. 2. Property tax revenue is assumed to increase over the six years based on an improved assessable base. 3. Investment income is estimated to increase over the six years based upon projected cash balance. 4. The Labor contract with the Municipal and County Government Employees Organization, Local 1994, expires at the end of FY07. 5. These projections are based on the Executive's Recommended Budget and include the revenue and resource assumptions of that budget. FY07-11 expenditures are based on the "major, known commitments" of elected officials and include negotiated labor agreements, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. They do not include inflation or unapproved service improvements. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here. 6. For more information regarding the CIP and related projects, refer to the FY05-10 Approved CIP, Transportation Section. 7. Large assessable base increases due to economic growth and new projects coming online.							

FY06-11 PUBLIC SERVICES PROGRAM: FISCAL PLAN				WHEATON PARKING LOT DISTRICT			
FISCAL PROJECTIONS	FY05 ESTIMATE	FY06 REC	FY07 PROJECTION	FY08 PROJECTION	FY09 PROJECTION	FY10 PROJECTION	FY11 PROJECTION
ASSUMPTIONS							
Property Tax Rate: Real/Improved	0.240	0.240	0.240	0.240	0.240	0.240	0.240
Assessable Base: Real/Improved (000)	125,000	140,300	155,100	172,800	190,400	207,800	226,400
Property Tax Collection Factor: Real Property	98.4%	99.0%	99.0%	99.0%	99.0%	99.0%	99.0%
Property Tax Rate: Personal/Improved	0.600	0.600	0.600	0.600	0.600	0.600	0.600
Assessable Base: Personal/Improved (000)	12,400	12,800	13,100	13,400	13,800	14,100	14,500
Property Tax Collection Factor: Personal Property	94.0%	98.0%	98.0%	98.0%	98.0%	98.0%	98.0%
Indirect Cost Rate	14.32%	12.60%	12.60%	12.60%	12.60%	12.60%	12.60%
CPI (Fiscal Year)	2.8%	2.6%	2.6%	2.6%	2.5%	2.5%	2.6%
Investment Income Yield	0.0215	0.03	0.0375	0.0425	0.0465	0.05	0.0525
BEGINNING FUND BALANCE	3,411,160	2,345,210	1,136,910	622,970	666,340	724,190	802,380
REVENUES							
Taxes	376,920	421,270	458,620	502,840	547,420	590,940	637,910
Charges For Services	489,650	494,540	499,490	504,490	509,530	514,630	514,630
Fines & Forfeitures	353,500	357,040	360,610	364,210	367,850	371,530	371,530
Miscellaneous	84,050	130,000	180,000	220,000	250,000	280,000	300,000
Subtotal Revenues	1,304,120	1,402,850	1,498,720	1,591,540	1,674,800	1,757,100	1,824,070
INTERFUND TRANSFERS (Net Non-CIP)	(1,185,100)	(1,282,890)	(756,580)	(454,610)	(532,390)	(594,350)	(793,770)
Transfers To The General Fund	(25,550)	(25,680)	(26,720)	(26,900)	(26,900)	(26,900)	(26,900)
Indirect Costs	(25,550)	(25,680)	(26,720)	(26,900)	(26,900)	(26,900)	(26,900)
Transfers To Special Fds: Tax Supported	(1,159,550)	(1,257,210)	(1,169,860)	(1,187,710)	(1,245,490)	(1,297,450)	(1,306,870)
Mass Transit PVN Transfer	(232,030)	(234,350)	(236,690)	(239,060)	(241,450)	(243,860)	(246,300)
Urban District	(690,120)	(780,000)	(684,000)	(693,000)	(742,000)	(785,000)	(785,000)
Transfers From The General Fund	0	0	440,000	760,000	740,000	730,000	540,000
Operating Subsidy	0	0	440,000	760,000	740,000	730,000	540,000
TOTAL RESOURCES	3,530,180	2,465,170	1,879,050	1,759,900	1,808,750	1,886,940	1,832,680
CIP CURRENT REVENUE APPROP.	(288,000)	(408,000)	(330,000)	(166,000)	(157,000)	(157,000)	0
PSP OPER. BUDGET APPROP/ EXP'S.							
Operating Budget	(896,970)	(920,260)	(920,260)	(920,260)	(920,260)	(920,260)	(920,260)
Labor Agreement	n/a	0	(8,220)	(9,700)	(9,700)	(9,700)	(9,700)
Subtotal PSP Oper Budget Approp / Exp's	(896,970)	(920,260)	(926,080)	(927,560)	(927,560)	(927,560)	(927,560)
TOTAL USE OF RESOURCES	(1,184,970)	(1,328,260)	(1,256,080)	(1,093,560)	(1,084,560)	(1,084,560)	(927,560)
YEAR END FUND BALANCE	2,345,210	1,136,910	622,970	666,340	724,190	802,380	905,120
END-OF-YEAR RESERVES AS A PERCENT OF RESOURCES	66.4%	46.1%	33.2%	37.9%	40.0%	42.5%	49.4%
Assumptions: 1. Property tax revenue is assumed to increase over the six years based on an improved assessable base. 2. Investment income is estimated to increase over the six years based upon projected cash balance. 3. The Labor contract with the Municipal and County Government Employees Organization, Local 1994, expires at the end of FY07. 4. These projections are based on the Executive's Recommended Budget and include the revenue and resource assumptions of that budget. FY07-11 expenditures are based on the "major, known commitments" of elected officials and include negotiated labor agreements, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. They do not include inflation or unapproved service improvements. The projected future expenditures, revenues, and fund balance may vary based on changes to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here. 5. For more information regarding the CIP and related projects, refer to the FY05-10 Approved CIP, Transportation Section. 6. Operating subsidy necessary to maintain fund balance policy. Each year, the District's finances will be evaluated and this figure will be adjusted as necessary.							

PUBLIC WORKS AND TRANSPORTATION

Operations

PROGRAM: Parking Facility Maintenance	PROGRAM ELEMENT: Parking Garage Elevator Maintenance
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PROGRAM MISSION:
To maintain elevators in County-owned parking garages in the Bethesda, Silver Spring, and Wheaton Parking Lot Districts to maximize the amount of time elevators are in service for customers

COMMUNITY OUTCOMES SUPPORTED:

- Responsive government
- Safe and convenient use of parking facilities

PROGRAM MEASURES	FY02 ACTUAL	FY03 ACTUAL	FY04 ACTUAL	FY05 BUDGET	FY06 CE REC
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Outcomes/Results:					
Average percentage of time elevators are in-service	96.4	95.0	95.0	97	97

Service Quality:

Efficiency:					
Average maintenance cost per elevator per year (\$)	1,795	1,382	1,233	1,738	1,738

Workload/Outputs:

Number of parking garage elevators	39	39	43	53	53
Number of parking garage elevator service calls	346	383	362	345	345

Inputs:

Expenditures - maintenance contracts (\$000) ^a	^b 70.0	53.9	53.0	^c 92.1	92.1
CIP expenditures - elevator modernization projects (\$000) ^a	484	38	20	1,896	962

Notes:

^aContractual services only; excludes a small amount of County staff time necessary to monitor the contracts.

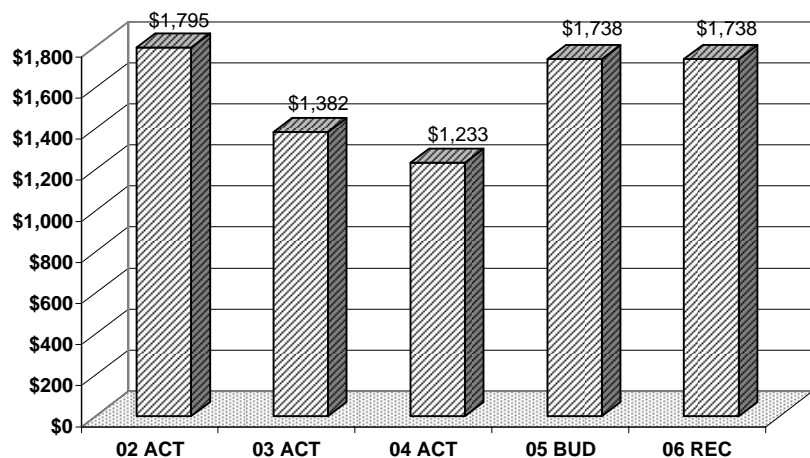
^bThe FY02 actual maintenance expenditures came in less than budgeted because of lower rates (due to a new contractor) and the exclusion of the elevators at garages No. 5, 21, 49, and 55 (due to their warranty under the modernization).

^cFY06 expenditures include the elevators at garages No. 5, 21, 49, and 55 coming out of warranty under the modernization.

EXPLANATION:

Starting in FY99, in-service and out-of-service time has been tracked for all parking district garage elevators. Tracking of the number of elevator malfunctions requiring service calls to the elevator maintenance contractor began in FY01. A major CIP-funded modernization of older, high-maintenance elevators in parking garages was implemented in FY01 and FY02. Four elevators were deleted in November of 2002 with the demolition of Garage 1A. Four elevators were added in FY03 at Garage 36. Four new elevators were added in FY04 with the completion of Garage 42. Eleven new elevators were added in FY05 with the completion of Garages No. 60 and 61, and one elevator was removed in FY05 with the demolition of Garage No. 1.

Average Annual Maintenance Cost Per Elevator



PROGRAM PARTNERS IN SUPPORT OF OUTCOMES: County elevator maintenance contractor, Regional Services Centers.

MAJOR RELATED PLANS AND GUIDELINES: Capital Improvements Program.